



# MODULARITYSPACE

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June 14, 2021

Modularity Space  
1511 Aviation Center PKWY, Ste 213  
Daytona Beach, FL 32114

To Whom It May Concern:

Please consider this letter as my endorsement of Zachary Sellinger as a candidate for a full-time position with your company.

I am the Spaceflight Operations and Business Development Manager with Modularity Space and Zachary's direct supervisor. Zachary took ownership of all of his projects from the beginning.

Zachary built the foundations for Modularity Space's safety program by outlining a formal safety plan for Modularity Space to follow and developed an anonymous safety report form for employees to fill out with any safety concerns they see.

In addition, Zachary helped support Modularity Space's U.S. Air Force Phase I SBIR by researching potential end-users of Modularity Space's technology within the U.S. Air Force and U.S. Space Force. Zachary was innovative in finding Department of Defense personnel for us to reach out to and managed to find contact information.

Zachary showed all six of our core values throughout his internship with Modularity Space and did not hesitate to reach out to us with any questions or concerns he had. I do not doubt that Zachary will be a valuable asset to your team.

Feel free to contact me for further information.

Sincerely,

Zachary Bulger  
Spaceflight Operations and Business Development Manager  
zachb@modularityspace.com